1. **WELCOME**
   Speaker Alexander Leggatt welcomed Council members and called the meeting to order. The Speaker then introduced Amber Allen, the acting University College librarian during Margaret Fulford’s research leave, to College Council.

2. **MINUTES**
   - On a motion duly moved by Sean Hawkins and seconded by Ian Radforth, it was resolved that the minutes of the November 29, 2013 College Council meeting be approved as distributed to members. Approved nem.con.

3. **BUSINESS ARISING**
   There was no business arising from the November 29, 2013 meeting.
4. **REPORTS**

**Update from the Principal**

Principal Ainslie began by wishing Council members Happy Chinese New Year. He updated Council members on the academic searches that University College is involved with. Cognitive Science Director Jim John was recently hired into a teaching-stream position, joint between University College and the Department of Philosophy. Scott Rayter has signed a contract as a lecturer in the Sexual Diversity Studies Program and Department of English. A joint search between the Cognitive Science program and the Department of Psychology is currently underway, although a short list has not yet been identified. The Richard Charles Lee Chair in Chinese Canadian Studies search has been narrowed down to a short list, and one finalist (Lily Cho, Dept. of English at York University) has already had her candidate visit. Chris Lee (ENG/UBC) will be visiting Feb. 12-13, with his talk being held on Wed. Feb. 12, 4-5:30 in the JHB 616. Lisa Mar (HIS/Maryland) has postponed her visit from next week to Feb. 24-25, with the talk being held on Tuesday, Feb. 25, time and location is currently TBA.

In other program news, UC has begun searching for Program Directors in Canadian Studies and Cognitive Science. Emily Gilbert’s term as Canadian Studies director has come to an end, and she is not interested in reappointment at this time. Dr. Jim John’s term as director of the Cognitive Science program has also come to an end; he is eligible for reappointment. In Health Studies, Sarah Wakefield is on a six-month leave starting next January, so UC is seeking an acting director of Health Studies from January-June 2015.

Principal Ainslie updated Council members on the building projects. After the previous council meeting, Principal Ainslie met with an alumnus for a gift to our building renovation campaign, in support of the library project. The meeting, which also included UC Lit Vice-President Ryan Phillips and Director of Advancement Naomi Hood, secured a $2.5m gift toward the library project. He offered his congratulations to the Advancement team- the donation puts us that much closer to moving forward.

The Lit is mounting a student referendum on support funding of non-academic elements of the building project: updating the quad, creation of café/lounge in new central tower, etc. The student levy would not go toward academic elements such as the library or classrooms, but it can support student life initiatives. If passed, the increase in fees would secure an additional $2M toward the building renovations. Adding this to the $2.2M in central funds and the other gifts at the $25K-$100K level would take us over $7M. If the referendum passes, we could envision starting construction in 2015-16. The College will be starting a faculty and staff campaign, and we are exploring the possibility of a matching program to encourage donations.

The Tower Road Galleries’ Operational Model Ad Hoc Committee has been looking at the operating models of UTAC and Justina M. Barnicke Gallery at Hart House - two galleries about 25 metres apart from each other, hitherto operating independently. The committee has finished its consultations and submitted its report to the Provost recommending a
federated’ model of governance. The two galleries would remain separate but with one Director with increased efficiency in staffing and programming across the two spaces. The report calls for a joint teaching stream position for a “Curator of Collections” structured akin to Architecture’s agreement with Hart House that involves Barbara Fischer’s ongoing 49% secondment to the Justina M. Barnicke Gallery. The new appointment would be shared with the iSchool in support of Museum Studies. The report was submitted to the provost in early January. The Provost has accepted the recommendations so we are now moving to appoint a permanent Director for UTAC in accordance with the Governing Council policy for the UTAC Board.

Principal Ainslie updated Council members on some recent changes in the Faculty of Arts and Science. David Cameron has been appointed as the new Dean of the Faculty of Arts and Science. A former Chair of Political Science, David Cameron comes to the position with lots of admin experience and an understanding of the colleges, how they work, and how they support FAS. The appointment is for a relatively short term, until June 30, 2016. With such a short term, he has said that he will not undertake a major planning initiative. Instead he will be establishing some focused task forces on issues such as first-year initiatives, international student support, IT and web support, etc. Principal Ainslie has asked him to attend the next CC meeting to update the college on some of the changes at FAS; we’ll see if it can fit his schedule.

The Faculty of Arts and Science underwent an External Review Report in the Fall term. The faculty’s self-study was given to three external reviewers. They came to campus in October and met with students and faculty and produced their own report. It was mostly a positive report, though, as expected, they found the complexity of the place quite astounding. The report flagged some issues for further study: best practices for large classes, increasing of co-op and similar professional opportunities for undergrads (some STEP Forward elements already address these issues), and improved communication between departments, administration, faculty and students, which has been a widespread sentiment within the university already. The report also highlighted the need for an increase in international graduate student funding; however, the government’s policy of not providing universities with funding for international student severely constrains U of T’s options here.

The Dean’s office is now gathering input from other communities, and will then write an official response that will be submitted to the University’s governance processes. Principal Ainslie encouraged council members to send any comments to the Dean’s office. Their office will also be gathering input in formulating their response, for example, at Faculty Council.

Finally, there has been a provincial policy change on the threshold for program fees. Currently, a 60% course-load or greater requires full tuition to support the full range of support we offer students. For 2014-15 there will be no change. But in 2015-16, the threshold for a program fee will increase to a 70% or greater load, and it will go to 80% the following year. The impact on FAS budget (currently just getting into the black, with a large
accumulated deficit) will be an effective cut of $16M/year. This is a huge financial hit for FAS. The Dean has hinted at ATB cuts to manage the impact. The consequence for students will be larger classes with fewer resources to go around. At the March council meeting, we will be talking much more about budget, and the college’s budget in the context of the broader faculty/university budget.

The Principal opened the floor to questions and discussion ensued. Professor Emily Gilbert asked what was UC’s take on the external review. Principal Ainslie suggested that in the previous external review, the collegiate structure of FAS confused the reviewers. This time around, the review recognized the colleges as a strength of the university, acknowledging the academic aspect of colleges in delivering programs. While the external review raised some concerns about the number of EDUs within the Faculty, it recognized the value of the college-delivered programs, and supported the idea that the life of the university operates around the college structure, both academically and socially.

Dr. Andrea Williams noted that the External Review was completed before the governmental change on program fees. Connecting the two, what, if anything, came out of the external review that could be seen as pointing to budgetary efficiencies? Principal Ainslie noted that the budget is a major concern for FAS, which was repeatedly highlighted in the external review. As for recommendations within the external review, it pointed out that there may be too many EDUs within FAS, but otherwise had little to suggest in terms of efficiencies or solutions.

Hearing no further questions, Principal Ainslie moved on to discuss the Campus of Historic Distinction Committee, which is now known as the “Landmark” Committee. In the last committee meeting, the group focused on parking. Parking is one of the hardest problems faced by the university. Tower Road and King’s College Circle contain a significant number of parking spots, which have use and high revenue for the university. The City of Toronto has a bylaw which states that UofT is required to have a certain number of parking spots; currently we have only one more than we are required to. We also need that parking for students, staff, faculty and visitors: the parking demands on the campus are already overloaded. However, parking in these places also undermines the campus experience. We would like a more pedestrian friendly campus. A new parking solution needs to be found somewhere if we want to do something exciting or drastic. Some committee members proposed a parking lot underneath front campus. Principal asked council members for their thoughts on this proposal.

Dr. Jerry Plotnick recalled that the idea for parking under front or back campus was once floated at UC about 10 years ago, with great opposition because they thought it would come with an artificial lawn. Now that there is an artificial lawn on back campus, could parking be put there? Principal Ainslie noted that the back campus project is too far along for changes at this point. Also one of the terms of reference for the Landmark Committee is the preservation of “natural green spaces,” so any underground garage would need a
natural lawn above it. Ultimately, to cover the costs of such a project, we would need a donor who is inspired by the idea of pedestrianizing the campus. Professor David Townsend questioned whether the creation of a parking lot would increase the number of spaces on campus. If spaces are increased, we are not getting rid of cars, there would be more cars on campus, and the traffic may become worse. He further noted that the committee should consider the ecological effects of putting a parking lot underneath a green space.

Principal Ainslie noted that any changes to parking needs to be accompanied by a parking and transportation strategy to avoid the perverse effects of attracting more drivers to campus. The health of a natural lawn above of parking garage would also need study.

Discussion continued on the nature of the city bylaw. The next topic for the Landmark Committee will be the landscaping around the new back campus field, including Tower Road.

Principal Ainslie proceeded to discuss the Student Societies Summit. The initial Summit meetings began with discussion of generalities on democratic governance for societies with mandatory membership and fees collection overseen by the University. More recently, discussion has moved to particular problems at U of T: the odd bi-campus structure of UTSU (representing full-time undergrads at two campuses); the place of second-entry professional students in the same student society as undergrads; sufficient common interest; and how best to run elections fairly. The next meeting will address how best to assure accountability and transparency in societies, and in particular links between divisional societies (like the Lit) and larger bodies.

**Update from the President, UC Lit (1:55)**

Nishi Kumar began her report by reminding Council members that Fireball is tomorrow. If you are around the college and see strange goings-on, don't panic! The Lit is setting up and decorating for Fireball. Tickets have officially sold out, but if any Council members do not have tickets and would like to attend, let Nishi know.

The Student Societies Summit has working all year to come up with principles that all divisional societies and student unions at UofT can agree on. There are a lot of competing and overlapping societies with different mandates. The Lit and other groups have been given questions to return to the next Summit meeting. Each society is being encouraged to critically reflect on what the societies can do better.

Building Levy Referendum – The Lit has now approved referendum question for the building levy. The question will be on the ballot in the first week of March, and students can have their say. The Lit is extending resources to a ‘Yes’ and ‘No’ campaign. We will find out the results first week of March.
The Lit has overhauled its representative structure. The Lit previously had 34 reps on the board, which is now cut down to 26 voting members, making it more manageable and more efficient. The March elections will reflect the new structure.

At the Lit’s Annual General Meeting, constitutional changes were passed, as was the audit, without problems.

Orientation Hiring - co-chair team has been hired for 2014.

The Principal asked what is the capacity for Fireball? There were 900 tickets sold in advance, and the building capacity is slightly above that. Fireball will be the biggest on-campus event organized by students this year. The theme this year is Greek Mythology, complete with a wine bar.

Rick Salutin asked if the building levy is a 'live' topic with students, and wondered if there was a sense of which way the student population was leaning. The question has been included in the UC Lit's minutes but has not been 'officially' posed to students yet. Last year there was a sort of false start to the campaign. During the last campaign, students seemed very supportive, especially toward the new student spaces in the building. There is a contingent of students who are very strongly in support of the spaces around UC, but also students who may never use the space at all. New spaces are a selling point for some people, but may be irrelevant for a smaller group of people.

**Update from the Registrar (2:05)**

Since returning from the holidays, the Registrar’s Office has been meeting with students and processing documents with respect to course enrollment, petitions, June convocation degree audits and financial advising.

In February, all the College Registrar’s Offices will be participating in the Faculty of Arts and Science’s First Year Advising project. Advisors meet with first-year students who have had difficulties with first year courses.

This academic year, students from outside Ontario were able to begin receiving offers of admission as early as late November. The first round of the three Ontario High School admission segments begins on February 6th. The Dean’s Office and the Registrar’s Offices have also begun planning for the Welcome Sessions in June and course enrollment and Orientation over the summer and fall.

The Registrar’s Office will also be participating in the two-day March Break Open House for prospective high school applicants to the University on Thursday, March 13th and Friday, March 14th. The event allows applicants an opportunity to meet with various college and departmental representatives, including the One programs, to talk about possible areas of study and to tour the campus.
Also in March, New College and UC will be holding the joint annual information, tour and lunch session for students in the Transitional Year Programme who will be applying to Arts and Science for September.

The Registrar’s Office will be closed on Friday February 28th for our annual Professional Development Day.

The Faculty of Arts and Science admitted 5623 first year students of which 1,021 are UC.

On behalf of the Scholarship Committee, the Registrar’s Office has provided a list of scholarship and bursary expenditures for the fiscal year April 30, 2012 to May 1, 2013 for review and approval. The 2011/12 fiscal year has been included for comparison. We have not provided a list of scholarship holders for the allocated awards but that information is available from the Registrar’s Office should anyone be interested.

➤ On a motion duly moved by Shelley Cornack and seconded by Thomas Keymer, it was resolved that University College Council approves the list of scholarship and bursary expenditures for the 2012/13 fiscal year as proposed in the Report of the Scholarship and Bursary Committee. Approved nem.con.

Principal Ainslie noted that a couple of weeks ago, a reception was held for UC scholarship and award winners. It was a very nice event and a new tradition that the college has initiated to acknowledge the achievements of our students.

**Update from the Chief Administrative Officer (2:15)**
CAO Yvonne MacNeil began by updating council members on the University College Budget. The College is finishing up 2013-2014 year end, with a budget forecast due in Arts & Science on February 28. The budget process for 2014-2015 has begun with consultation with each of the Program Directors. UC will receive the Target Budget Letter from A&S very soon, but the process for individual budgets is being started in advance. A more accurate assessment of the 2013-14 budget will be available closer to March.

Yvonne MacNeil updated Council Members on the Back Campus Project Committee, noting that any questions or concerns about the project should be forwarded to the CAO. The Back Campus Project Committee is now being chaired by Adrienne De Francesco - Director, Project Management. Planning, Design & Construction, University Operations and UC will be meeting for updates every two weeks until the end of the project. Represented on the Committee are: UC, Wycliffe College, Hart House, Faculty of Kinesiology & Phys Ed, Trinity College, Academic and Campus Events (OSM), Munk Centre, Massey College, Facilities & Services. A summary of the points that were discussed by the committee are as follows:

- There are many layers of complexity to the project (PanAm, Infrastructure Ontario, City of Toronto and U of T)
• Infrastructure Ontario is the project manager, the contractor Bondfield manages the construction timetable. Construction was to be on hiatus at this time, but they have chosen to continue work due to other delays that have put the schedule behind.
• Adrienne will be requesting two-week timetables for upcoming construction to be distributed and discussed at our meetings.
• Concerns were raised regarding construction timetable and other activities at the University and surrounding colleges. Such as exam time, convocation, summer residence, and other events. Please provide dates of any upcoming events you may have, including evening and weekends, so that we can bring forward as far in advance as possible.
• Once we receive the construction schedule, I will be able to have items communicated to you via our weekly UC Announcements.
• The expectation is that the project will be completed in July 2014 and there are some scheduled exhibition games in August. We will get confirmation on these dates and timetables for the games at the next meeting.

If you have other questions or concerns, please forward them to me and I will bring them forward to the meetings and respond to you.

**Update from the Director, UC Advancement (2:25)**
Naomi Hood, Director of Advancement, began by noting that there was little to report after the Principal’s presentation. With 3 months left in the fiscal year, the Office of Advancement is close to their $5.9 million fundraising goal. This is the 3rd highest amount of funds raised in UC history. The office is hoping for a positive response from the students in their upcoming referendum. A “Yes” vote would reinforce the message being given to UC alumni, and the office hopes for the same support from faculty and staff as well.

Sunday, January 21st held UC’s first dog day, where the quad was turned into an off-leash dog park for the afternoon. The objective of the event was to bring back alumni to reconnect with UC. The office was hoping for a younger alumni cohort to attend the event. 100 people with 76 dogs were in attendance. The response was quite positive, with lots of requests for a repeat event, which the Advancement office is planning to do in the summer. Most of the grads were from 2000-2013, meeting the objective for a younger cohort.

In upcoming events, there is the Spring Reunion on May 29. Scot Wortley will be speaking about gang violence in Toronto. The third annual Alumni of Influence event is scheduled for November 6, 2014. Nominations for UC Alumni are due at the end of April.

The Advancement Office is currently reviewing the terms of reference for the University College Alumni Association (UCAA). The hope is to set up a strategic plan of operation between UCAA and Advancement, and to clarify the purpose and mandate of the UCAA.
The next issue of the UC Magazine is due out in March. There is an open call out for submissions to the ‘Nota Bene’ (college news) section of the magazine. The section highlights awards won by students/faculty, promotions, and other accolades for people in the UC Community. If you know of any UC related news, please pass it along to the Advancement Office.

An Evening in Honour of Charles Pachter was held last night at UTAC. The event had 150 attendees, with tickets at $100 each; money raised was designated for Sexual Diversity Studies. The first annual Canadian Studies Book Launch had over 100 faculty members in attendance, and a great book display there.

At the end of December, it was announced that Advancement Office received a gold Case award for the Taste of UC event May 30, 2013. Many thanks to the Advancement and Catering staff, and to Executive Chef Michael Kobayashi on a complex and successful event.

**Update from the Dean of Students (2:35)**

Melinda Scott, Dean of Students, began by updating Council on the STEP Forward initiatives. UC submitted several STEP proposals to FAS:
- Mentorship Hub across the college.
- Registrar’s office, Student Life and The Lit submitted a proposal for expansion of the Thrive program, an alternative to orientation
- All seven colleges proposed a college/FAS-wide re-orientation program for 2nd-year students

The 2014-15 Don hiring applications are underway. Commuter dons have been renamed ‘Community Coordinators’. Deadline for applications is February 3. The first round of interviews will be held on February 8. The second round occurs over the rest of the month. Questions should be sent to Leah McCormack-Smith.

The 2014-15 Residences admission process will begin shortly. The deadline for the first-year housing guarantee is March 31st. Upper year students must apply through the MyRes portal.

The Office of Student Life is still accepting applications for Student-Faculty engagement grants. The grants are for activities designed to support or encourage Student-Faculty engagement outside of the classroom.

The UC Merit award applications will be available next week.

**Update from the Vice-Principal (2:45)**

John Marshall, Vice-Principal, also addressed the STEP Forward applications. UC programs put forward 6 proposals:
- Reorientation in Cognitive Science
- Backpack to Briefcase in Cognitive Science
• Health Studies 4th-year capstone course
• Canadian Studies for stable funding for the active citizenship course
• Writing Centre public writing workshops
• Research and practice day for the college programs across UC. Poster session

There were a total of 55 applications received by FAS, and we proposed 8, which is more than 10% of the total proposals. Some of the proposals we felt that we should move forward with even if we are denied STEP funding. Health Studies and Canadian Studies have decided to run Backpack to Briefcase programs through UC’s Advancement Office as a result of step process.

The Cognitive Science / Psychology search has reached a two-candidate shortlist, which is going to FAS for approval.

On the programs front, Health Studies just had their reading week exchange at a Six Nations reserve. Canadian Studies just had their inaugural book event. UC One had Brad Fraser as a plenary speaker today. Planning direct communication after February 6 for the UC One enrolment.

**Student Life Report: Sense of Community (2:55)**

Principal Ainslie introduced the Student Life Report to Council Members. In 2011-12 the college crafted a vision statement on what we wanted to be here at UC: “University College is a welcoming community built on a long history of non-sectarian education and research that challenges undergraduate students to excel intellectually and prepares them to engage in the wider world.” This vision has helped guide and orient us for the last few years. Just this past fall a report came out from Central Student Life called "A Sense of Community". Principal Ainslie invited members of Student Life to present the report to Council, to talk about the idea of community on campus, in the hopes that it will facilitate discussion on how UC can achieve its vision of itself as a “welcoming community”.

Melinda Scott introduced guests David Newman, Assistant Director, Office of Student Life and Tricia Kenderdine, Communications Coordinator, Office of Student Life, and gave a brief background on the report. The Office of Student Life ran a number of focus groups with students across the campus last year. The resulting report is based around community engagement, and where students do and do not find community on campus. (Presentation included in formal records; available upon request.)

Discussion ensued:

Melinda Scott noted that the recommendations, rather than coming from working groups, have come from Student Life based on the data gathered. How is Student Life going to prioritize the key areas? Where will focus be placed, and what opportunities will there be to roll out at the divisional level?
David Newman responded that the hope is that departments will look at the report and take up the recommendations that will work best for their units. Communications will be a big focus of the work, how to best support everyone across the university. Initiatives that will be driven out of the report at the institutional level will come through the Council for Student Experience.

Principal Ainslie asked whether there were individual divisional results, allowing for comparative analysis and indicating areas for particular divisions to improve? The raw data exists, but has not been broken down along particular divisional lines. The report itself has some divisional breakdown (Faculties, etc.). However, the results for FAS were fairly homogeneous and consistent across the board.

Renee Tarantino emphasized that there are good points within the survey, and that it supplies a lot of what student want/need, but wondered if there were indications that the students actively sought out information? What did students do to overcome the inhibitions?

The report largely focuses on the areas for improvement. There was an acknowledgement on the part of the students that they need to make an effort or meet halfway. Students also acknowledged that things have improved during their time on campus. Students shared many wonderful stories about what has been working well for them.

Andrea Williams asked if there is money earmarked to assess these initiatives. How will it be measured? Is there a scale that we can use to measure our success (or failure)?

Every initiative proposed has a rigorous assessment attached. CCR is new, so that is not assessed as of yet - but will be. Assessments are in the form of surveys, focus groups, outcome assessment, measuring competencies and outcomes.

Further discussion revolved around the functionality of the UofT website and Portal, alternative forms of online communication (Facebook, Twitter, etc.), communication across digital platforms, and how STEP Forward could integrate the recommendations of the report.

OTHER BUSINESS (3:25)
Nishi Kumar informed Council members that coupons for Diabolos have been dropped off in their mailboxes. The café has expanding its catering options. Please see Diabolos for more information.

5. ANNOUNCEMENTS

UC Endowed Lecture Series 2013-14
- Alexander Lectures – Professor Judith Butler, Department of Rhetoric, University of California-Berkeley – February 11, 2014, 4:30pm, East Hall.
o “Public Assembly and Plural Action”

- Priestley Lectures – Professor Joan Scott, Harold F. Linder Professor of Social Science, Institute for Advanced Study, Princeton University – March 26, 27, 28, 2014
  o “The Politics of Secularism I. Women and Religion”
  o “II. Reproductive Futurism”
  o “III. Indeterminacy”

Fireball 2014: Olympian Nights – Saturday, February 1, 2014, 8:30pm – Sunday, February 2, 1:30am

University College End of Term Party – Thursday, April 3, 2014, 4:30pm

Bonham Centre Awards Gala – Thursday, April 24, 2014, 6:00pm

6. ADJOURNMENT

On a motion moved by Sarah Wakefield, and seconded Yvonne MacNeil the meeting was adjourned. Approved nem.con.

Next College Council Meeting – Friday, March 21, 2014, 1:30pm