UNIVERSITY COLLEGE COUNCIL  
Friday, October 18, 2013 – 1:30pm  
Croft Chapter House

DRAFT MINUTES

Present:
Donald Ainslie                  Ushay Ashraf                  Antje Budde
Shelley Cornack                Ellen Cunningham              Preet Deol
Margaret Fulford               Emily Gilbert                Elizabeth Harvey
Sean Hawkins                   Robert Holmstedt             Naomi Hood
Grace Hu                       Jim John                     Mikhail Kamalov
Nishi Kumar                    Alexander Leggatt            Meng Lim
John Marshall                  Can Mekik                     Matthew Mohan
Ryan Phillips                  Jerry Plotnick                Sarah Qidwai
Ian Radforth                   Scott Rayter                  Rick Salutin
Melinda Scott                  Semra Sevi                   Philip Sohm
Renee Tarantino                David Townsend               Sarah Wakefield
Paul Weadick                   Andrea Williams

Regrets:
Ryan Ackers                    John Astington               Michael Cobb
Brian Corman                   Brenda Cossman               Barbara Fischer
Yolanda Ho                     Thomas Keymer                 Ben Le
Yvonne MacNeil                 David Naylor                 Aimee Quenneville
Cheryl Regehr                  Djanet Sears                 Ryan Woolfrey
Will Xiao

Guest:
Rebecca Thorpe

1. **WELCOME & Introductions**
   Speaker Alexander Leggatt called the meeting to order
2. **MINUTES of the meeting held on March 15, 2013**

Speaker Alexander Leggatt noted the omission of a name in a motion moved by John Marshall (page 4, paragraph 6), flagged it for council, and corrected the missing name as Jim Reilly. The Speaker asked members if there were any additional correction, errors or omissions. Hearing none, the Speaker requested a motion to approve the minutes.

➢ On a motion duly moved by David Townsend, and seconded by Renee Tarantino, it was resolved that the minutes of the March 15, 2013 meeting be approved as corrected. Approved nem.con.

3. **BUSINESS ARISING**

Following up on discussions from the previous meeting, Principal Ainslie noted that the request to the Dean of Arts and Science for a base budget for the Mark S. Bonham Centre for Sexual Diversity Studies was granted. While it is less money than UC had hoped for, this is a step towards a more autonomous structure for Sexual Diversity Studies.

Principal Ainslie noted that the Cognitive Science program has been repatriated to University College. The Memorandum of Agreement between University College, Computer Science, Linguistics, Philosophy, and Psychology has been drafted and signed by all interested parties. Jessica Barnes has been hired as Program Assistant to both the Cognitive Science and UC One programs. She will be located in the Principal’s Office, UC 165.

Principal Ainslie discussed appointments requests that University College had sent to The College requested four and received four. University College is leading the search for the Richard Charles Lee Chair in Chinese Canadian Studies. The search is currently ongoing, with a soft deadline of November 1. The search committee is being chaired by Principal Ainslie, with Takashi Fujitani, Emily Gilbert, Smaro Kamboureli, Bonnie McElhinny and Ito Peng serving as committee members. Stephen Rupp, Vice-Dean, Faculty and Academic Life is serving as the Dean’s representative.

A teaching stream appointment, split 60% University College / 40% Department of English in Queer Writing and Culture/American Literature was approved. The teaching will be in Sexual Diversity Studies. As an EDU-B, SDS cannot hold a majority appointment, so University College has taken on this role. The job search closed on October 1, 2013. The search committee is being chaired by Principal Ainslie, with Michael Cobb, Brenda Cossman, June Larkin, Dana Seitler, Elizabeth Harvey serving as committee members. Roger Riendeau is serving as the Dean’s representative.

University College holds minority appointment for the remaining two searches. The first is a teaching stream position between the Department of Philosophy (60%) and UC (40%) in the field of Philosophy of Mind/Cognitive Science. The second is a joint
position between Psychology (60%) and University College (40%) in the field of Cognition/Cognitive Science.

Speaker Alexander Leggatt asked if there was any further business arising from the minutes. Hearing none, council proceeded to the reports.

4. REPORTS
   Update from the Principal
   Principal Ainslie began by updating Council on the Building projects at UC. At last Council meeting, the college had just unveiled its plan to renovate the building, though it remained in the planning stages. The official launch of the Building Campaign was in May with the Taste of UC event. The event was a complicated one, but was a big success, with over 150 attendees. Principal Ainslie thanked the student volunteers for their help with the event and highlighted the excellent job performed by Executive Chef Michael Kobayashi and the Food Services staff. Principal Ainslie also congratulated Naomi Hood and the Department of Advancement for their coordination of the event. The College has developed a Case for Support which outlines the priorities for the building renovations and explains why they are necessary. The Case calls for support in three areas: academic programs, students (in scholarships and bursaries), and the building renovations. The Case for Support has received positive reactions from those it has been shared with.

   As part of the building projects, there had been a plan to move the library out of the Laidlaw wing and into temporary space in UC 261 (formerly a CHASS computer lab). The Writing Centre would move into room 259, and after renovation would be partnered with the sUCcess Centre, Centre for International Experience, and Social Work support staff. Detailed plans had been developed for the renovation of UC 259 and 261, a total project cost that started at $600K and escalated to $950K. Part of this plan was to have the Daniels Faculty of Architecture rent the space in the Laidlaw Wing for several years as they transitioned into their new building at 1 Spadina Circle. Simcoe Hall had committed $2 million to these projects. Changing timelines on their moves mean that this arrangement is no longer necessary. As such, our library will remain in the Laidlaw Wing until we move forward with the building renovations. An agreement with outgoing Provost Cheryl Misak means that Simcoe Hall will still commit the $2 million to University College. The renovations of the sUCcess Centre in UC 259/261 will be integrated into the Advancement plans.

   Discussion ensued.

   Principal Ainslie informed Council of the ongoing changes at the University of Toronto Art Centre. In a process that began when Donald Ainslie was appointed Principal, the University has moved to a budget model where units kept the funds raised via tuition, government grants (“BIUs”), Advancement, and other sources. The Art Centre had never been a part of the budget model when it was created. UTAC has been dependent
on one-time-only ("OTO") funds from the Provost’s office. With rising salaries year on year, the Art Centre suffered a new budget cost each year. This meant that programs and positions were eliminated, such as the Student Engagement Coordinator and the joint Curatorial position with the iSchool in support of the Museum Studies program.

In 2011-2012, the Institutional Structures Review Committee reviewed the budget model of UTAC, and moved the gallery into a “central bin”: meaning that the cost of the Art Centre is paid for by each division on St. George campus. The review also called for greater collaboration with the Justina M. Barnicke gallery as well as academic programs, and the Museum Studies program in particular. A plan was developed for closer collaboration between Museum Studies & UTAC, but required greater funds. The Art Centre Advisory Committee and Simcoe Hall realized that to fulfill the vision of an integrated academic art centre, UTAC needed to have a faculty member serve as Director of the Gallery (this role had formerly been managed by an appointed staff member). Director Niamh O’Laoghaire left the university this past summer. Barbara Fischer, Executive Director and Chief Curator of the Barnicke Gallery, and Daniels School of Architecture faculty member, is currently serving as the interim director. Barbara’s appointment model, with 100% appointment to Daniels School and 50% to JMB, is one we’d like to emulate for UTAC. This interim year holds the opportunity to determine how best to create synergies between the two neighbouring galleries. The search for a permanent director has to be run by a provostial committee, including input from the Advisory Board to the Art Centre. However, the model for the director’s position must be finalized before the search begins.

The Tower Road Galleries’ Operational Model Ad Hoc Committee has been struck to examine the operational model of UTAC and the JMB. Three models are being debated:

I. Leave the galleries as they are
II. Greater integration between UTAC/JMB, with the possibility of one director for both units
III. Amalgamation of the two galleries into one unit

Amalgamation poses particular difficulties in regards to Policy and Donor Agreements. Another possibility is the establishment of a joint position with Museum Studies.

Principal Ainslie provided update on events at University College, beginning with the public lectures. A call has been sent out in today’s (Friday, October 18) UC Announcements email looking for input on next year’s public lectures. This year’s lectures have begun, with Professor Edwin Hutchins of University of California, San Diego delivering the Graham Lecture on September 24. The event was also a celebration of the return of CASA (Cognitive Science and Artificial Intelligence Students’ Association) and Cognitive Science to UC. As a part of the Graham Lectures, CASA organized a conference to engage undergraduate students. Last year, we implemented a new format for the lectures, moving away from the lecture series format. The new model is typically one public lecture, a guest visit to an undergraduate class, and a special seminar for specialists in the speaker’s field. The lectures are now designed for
closer collaboration between departments, with the lectures serving as a vehicle to connect with other units. Committees have been formed to secure speakers for the next few years: we are looking for ideas for lecturers, especially for the Stubbs, Priestley, and Teetzel Lectures. The 2013-14 speakers and dates are noted on the agenda (see below). Speakers for 2014-15 are Brian P. Schmidt, the Nobel Prize winning astrophysicist, for the Stubbs lectures, and Steven Connor for the Alexanders. Dates for these lectures are still pending.

Principal Ainslie informed Council about a University of Toronto Faculty Association (UTFA) Special Joint Advisory Committee. The committee includes subcommittees, one examining time-to-tenure, and another looking at a new appointment stream, separate from the teaching and tenure streams. In addition, a committee is reviewing the Memorandum of Agreement between the Faculty Association and University Admin. Principal Ainslie encouraged faculty members to make their voices heard to the committee. In particular, Principal Ainslie highlighted the need for perspectives from outside of both the administration and UTFA.

Principal Ainslie informed Council of the Student Societies Summit, which has emerged as the result of a request from Governing Council following referenda in Engineering, Trinity and Victoria Colleges on fee diversion from University of Toronto Students Union (UTSU). The referenda expressed a desire for greater autonomy from UTSU (who represent all full-time students at the UTM & St. George campuses) as well as a concern about what is seen as a lack of responsiveness or democratic accountability at UTSU. The Student Societies Summit has emerged to discuss these issues as well as the issue of student governance on campus more broadly. The Summit consists of four faculty members (including Principal Ainslie), as well as two representatives from each divisional undergraduate society at UTM and St. George. Nishi Kumar, President, UC Lit and Ryan Phillips, Vice-President, UC Lit are serving as the representatives for University College. The first meeting was held on October 7 and focused on the issue of compulsory student fees, why any student group is allowed to have compulsory student fees, and what student governments owe to the students who pay those fees. The second meeting is being held on Friday, October 25, and will ask what student societies at U of T should look like if they were started from scratch.

Principal Ainslie updated council members on the Faculty of Arts and Science External Review. Council Member may recall that at the Friday, February 1 meeting of College Council, Suzanne Stevenson, Vice-Dean, Teaching and Learning made a presentation to council regarding the external review. The purpose is to examine problems, challenges, and areas of improvement for a program, and to identify potential solutions. The faculty of Arts and Science has put together a massive self-study, with the internal perspective from the unit leaders. The external review visit is occurring October 28-30. The external reviewers are:

I. Ana Mari Cauce, Provost and Executive Vice President, University of Washington
Discussion ensued.

Principal Ainslie noted that the Faculty of Arts and Science is searching for a new Dean. The call for nominations has been issued, and Principal Ainslie encouraged council members to contribute any recommendations or insight that they may have.

➢ On a motion duly moved by Principal Ainslie, and seconded by Matthew Mohan, it was resolved that University College Council approves the proposed membership of the UC Standing Committees (Appointments and Scholarship, see attached). Approved nem. con.

Update from the President, UC Lit

UC Lit President Ms. Nishi Kumar began her report by informing council of Orientation week. Ms. Kumar reported that Orientation was highly successful, with a highest enrolment uptake in many years. Usually the Lit offers Orientation week and an alternative orientation package, and this year the alternative also had better attendance than in past years. Usually the alternative orientation is a condensed version with fewer activities, but this year it has evolved into a more unique program. The Lit hopes to continue in this direction in the future. Unlike some other schools across the country, UC did not encounter any controversy for the orientation cheers. The issues faced at other universities forces us to reflect on the attitudes and messages that are presented to new students. Do the Lit and Orientation leaders promote a positive, welcoming, inclusive community during Orientation week? Ms. Kumar believes that they do, but noted that while there were no errors in judgement this year, there is always room to improve, step back, and evaluate.

Diabolos will be reopening on Monday, October 21. Alumni and Food Services have offered their support over the past weeks to help the Diabolos staff in their reopening. Diabolos is moving toward a new business plan, and the Lit has offered some policy changes to both their structure and funding.

Ms. Kumar informed Council that the Lit would be meeting to approve their preliminary budget over meetings on October 18 and October 21. The process of application for clubs has been streamlined to be easier and more accessible, and hopefully to allow more student groups to be recognized by UC. A UC chapter of Amnesty International has been added to the roster of clubs, and the Lit is hoping to approve more proposals. The preliminary budget plans to set aside money for student initiatives: one-time-only grants to run an event or fundraiser. The Lit plans to clarify their policy as it relates to their ancillary groups: Diabolos, UC Follies and Orientation, specifically the financial relationships with the ancillaries.
Ms. Kumar concluded by noting that she has received very positive feedback on the Student Societies Summit from other student groups. She noted that the summit demands weighing the desire of University College students against the other student societies as well.

Discussion ensued.

- On a motion duly moved by Melinda Scott, and seconded by Shelley Cornack it was resolved that University College Council congratulates the UC Literary and Athletic Society on a successful Orientation, and thanks them for their hard work and dedication to welcoming new students to the College.

**Update from the Vice-Principal**

Vice-Principal John Marshall began his report by thanking the faculty members who contributed to the curriculum committee. Members reviewed the curricula for the three UC programs as well as the anomalous joint mathematics-UC courses. Some new courses have been proposed (Attached below). The Canadian Studies program required little program maintenance; only that which is required to integrate new courses. The Health Studies program has reduced its statistics requirement from 1.0 to 0.5 FCEs and streamlined its elective course options that contribute to the subject POSt. Cognitive Science, in anticipation of two new hires, have proposed two new “shell” courses: Issues in Cognitive Science I & II. These are courses to be shaped by the new appointments, as well as looking to open up 3rd-year offerings for Cognitive Science students. The joint UC-Mathematics course is predominantly managed by the Department of Mathematics (who pays for the course and finds the teacher). The course is designed to fulfill breadth requirement in both the “Thought, belief and behavior” and the “Physical and mathematical universe” categories.

Discussion ensued

- On a motion duly moved by John Marshall, and seconded by Ushay Ashraf it was resolved that University College Council approves the new courses and changes recommended by the Curriculum Committee (see attached). Approved nem. con.

**Update from the Registrar**

Registrar Shelley Cornack informed Council that the enrollment and admission number will be available on November 1, and will be presented to Council at the November 29 Council meeting.

In June 2013 the Registrar’s and Student Life’s office staff and the UC Lit held two Welcome events with attendance at approximately 850 new students. UC Day also went very well and we had approximately 800 students in attendance. Once again,
there were 150 International Students at the orientation welcome and transition event that we hold for these students during orientation week.

This year, the Faculty Registrar’s Office has offered more online resources on course enrollment to students. Thus, the office held fewer course enrollment sessions in July, with some in August for late comers. This format worked well and will likely continue in future years.

The Dean of Students and Registrar’s Offices have coordinated the UC sUCcess Centre in UC 259. The Centre currently houses embedded advisors from the Centre for International Experience, Health and Wellness, Career Centre, and the Social Work program. UC is also hosting an English Language Learning (ELL) Café again this year and all advisors are working together on referrals, and are trying more integrated approaches to workshops. Student Life Coordinator Steven Masse is working hard with the advisors on the new programming. Enrollment stats for the sUCcess Centre will be brought forward in the near future.

Fall Convocation is scheduled for November 11, at 2:30pm. About 150 UC Students are expected to convocate, which is on par for the Fall ceremony. The June convocation generally sees over 650 students convocate. This year, the reception following the convocation will be held in the Pavillion provided by Central. UC will hold a table there to greet students. Due to the nature of this convocation, where several colleges graduate students at the same time, the turn-out to the reception is usually very limited given the already smaller numbers attending the Fall ceremony. This year will be a test-run to see if the Pavillion format works better than a UC-specific reception. The Registrar’s office will also be holding its professional development day on November 11, so the office will be closed all day.

**Update from the Chief Administrative Officer**
Principal Ainslie delivered the following update on behalf of the Chief Administrative Officer who was unable to attend the meeting.

The Cloisters wing has been refinished with new floors, new paint job and more air conditioned units. A signage plan for the college is slowly moving forward, beginning with the H-wing. In particular, a lack of signage for the Junior Common Room needs to be resolved. Money has been allocated to install a water bottle filling station in the college. However, it needs to be retrofitted where a water fountain already exists, and there are few available fountains in the college to begin with. The final location remains to be determined.

Principal Ainslie informed Council of some of the larger budgetary issues affecting University of Toronto. The Ministry of Training, Colleges and Universities is likely to issue a policy limiting program fees and changing OSAP dates to line up with tuition deadlines. “Full-time” course load is currently based on the OSAP definition, so that a
60% course load counts as full-time. This is likely to be shifted in the case of program fees to 70% for 2014-15 and then to 80% for 2015-16. Many students take advantage of the allowance to take up to 120% course load at no extra cost: this flexibility is unlikely to continue under the proposed plan. The proposed change in program fees is estimated to cost $16 million in the year that program fees are increased to 80%. The consequence will be larger class sizes, and an increased student-faculty ratio. More details will be revealed with budget discussions in the winter term.

Update from the Director of UC Advancement
Director of Advancement, Naomi Hood, began by reporting on the Boundless Campaign. On September 16 a reception was held to celebrate the Campaign, which has currently raised $1.3 billion of its $2 billion goal. In this fiscal year, University College is at $2.9 million out of a $5.9 million goal. This is the 3rd highest fundraising amount in College history. The Boundless Case for Support is being circulated to donors. The focus of the Advancement office has been the UC Magazine which has been released today. This edition celebrates the Alumni of Influence and the UC Building. It is meant to be a smaller campaign document to introduce alumni to the vision for UC and the campaign for the college. The Alumni of Influence awards are being held on November 14. Recipients include David Naylor, Avie Bennet, Ed Greenspan, and Ryan Greenspan. Fifteen alumni have been selected. (Details were circulated to Council members). We are encouraging the event to be a celebration for the entire UofT community: faculty, alumni, students, and the public. One student table has been sponsored, and we hope to find more sponsors.

After AOI is another event, a panel discussion with UC alumnus Hart Hanson, creator and producer of the TV show Bones. The event is scheduled for Friday, November 22, at 6:30pm in East and West Halls. As with AOI, student, alumni, faculty, staff, and public attendance is encouraged. The event is titled “From Here to There: Nice Canadian Boy goes Hollywood.” Panel moderators include Christine Shipton, Vice-President, Shaw Media and John Doyle, TV critic and columnist, The Globe and Mail. A reception will follow the talk.

The Alumni Lounge has opened in the H-wing. It is available for student use as a quiet study space. Please spread the word.

The UC Booksale opened today, entry is $3 for today, and free from Saturday through Tuesday.

- On a motion duly moved by Naomi Hood, and seconded by Nishi Kumar it was resolved that University College Council thank the UC Booksale staff and volunteers, especially Genevieve Cowgill, for their hard work organizing the UC Booksale. Approved nem. con.

Update from the Dean of Students
Dean of Students, Melinda Scott, began by updating council on the summer residence operation, which was successful, with good occupancy and relatively few behavioural issues. Sir Daniel Wilson Residence hosted the Da Vinci Engineering Enrichment Program (DEEP) during the month of July. This was the first time that Sir Dan’s has been open in the summer in several years. It is hoped that UC will host DEEP again in 2014, as well as a summer program offered by the University of Toronto Schools (UTS) and an International Foundations Program (IFP) for first-year students who would like to develop their English language skills before starting their degree.

There have been some staffing changes in the Office of Student Life: Leah Getchell is currently on maternity leave. In her absence, Steven Masse has moved into the role of Student Life Coordinator. DJ Sison has filled the role of Residence Operations Coordinator.

This year the Office of Student Life re-designed the mentorship programs to include both online and face-to-face components. The online program was designed to give first-year students quick access to guidance from an upper year student during the first six weeks of the term. The face-to-face program matches small groups of first-year students with upper-year mentors who will meet regularly throughout the year. Both programs have proven very popular.

The Student-Faculty Dinner engagements are continuing this year. Student registration was posted online and within 24-hours, all of the available seats had been filled, and a waiting list is being taken for each dinner. The feedback on the dinners has been tremendously positive.

Melinda Scott reminded Council of the Student-Faculty engagement grants, which were introduced last year, and encouraged students, staff and faculty to apply.

Melinda Scott congratulated the UC Lit and Orientation leaders on an extremely successful My Definition and new student orientation. There were no major problems, and the events received plenty of positive feedback from participants. The Office of Student Life conducted a survey of first-year students which closed on October 11th, and are currently in the process of analyzing the data and preparing a report.

On October 3rd the University officially launched the Co-Curricular Record (CCR). This project has been in development for almost two years and is designed to provide students with an official record of their co-curricular involvement while at U of T. The site also offers a searchable database for students seeking involvement opportunities. Each division has a local evaluation committee that is responsible for approving activities to be added to the CCR. The UC local evaluation committee currently consists of the Dean of Students, Student Life Coordinator, Residence Life Coordinator and representatives from the UC Lit. If anyone is interested in participating on the local
evaluation committee please contact the Office of Student Life. Melinda Scott demonstrated the functionality of the CCR website.

Discussion ensued.

5. Terms of Reference for the Front Campus, Hart House Circle, Sir Daniel Wilson Quadrangle and Back Campus/Tower Road Project Planning Committee

Principal Ainslie addressed the Terms of Reference, noting that College Council was instrumental in the formation of the new committee. Last November, the Back Campus artificial turf project was presented at College Council and was met with controversy. While the project moved forward, the resulting discussions highlighted the need to address long-standing problems with campus spaces, such as the fencing around back campus field. Also an issue became Tower Road’s functionality as a parking lot rather than an entrance to three important cultural spaces on campus: Justina M. Barnicke Gallery, Soldiers’ Tower Memorial Room and the University of Toronto Art Centre. The realization that integration of campus spaces required a broad outlook was folded into this new committee, examining the historic open spaces at the heart of campus, and on all four sides of University College. Sarah Qidwai, the UC Lit’s Off-Campus Commissioner, will be a student member for UC and Hart House as well. The final membership has not yet been finalized, and the first meeting is likely to occur in November.

Discussion ensued regarding the positive and negative aspects of the four spaces around University College: Front Campus, Sir Daniel Wilson Quadrangle, Hart House Circle, and Back Campus/Tower Road.

6. Other Business

Principal Ainslie announced that he would be looking for substantive agenda items for future College Council meetings, and encouraged Council members to pass along any suggestions.

➢ On a motion duly moved by Principal Ainslie, and seconded by Sean Hawkins, it was resolved that College Council send best wishes to Carla Vitoria on her medical leave. Approved nem. con.

7. Announcements

UC Fall Convocation – November 11, 2013 – 2:30pm

Principal’s Holiday Reception – Wednesday, December 4, 2013
Croft Chapter House, 4pm-6pm
UC Endowed Lectures Series – 2013-2014

- **Teetzel Lectures** – Professor Wu Hung, Department of Art History, University of Chicago – October 30, 2013
  "Absence as Presence in Chinese Visual and Material Culture"

- **Stubbs Lecture** – Professor Andre Laks, Department of Philosophy, Universidad Panamericana – Friday, November 28, 2013.
  “Without Socrates: Ethical Patterns in Presocratic Thought”

- **Alexander Lectures** – Professor Judith Butler, Department of Rhetoric, University of California-Berkeley – February 11, 2014

- **Priestley Lectures** – Professor Joan Scott, Harold F. Linder Professor of Social Science, Institute for Advanced Study, Princeton University – March 26, 27, 28, 2014

8. **Adjournment**
   - On a motion duly moved by Matthew Mohan, and seconded by Nishi Kumar, the meeting was adjourned. Approved nem. con.