



UNIVERSITY COLLEGE

UNIVERSITY OF TORONTO
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College Council Friday, November 15th, 2019, 1:30pm – 3:30pm Room 314

Present:

Donald Ainslie	Julia Rodriguez	Keren Rice	Danielle King (COG)
John Marshall	Maureen Smith	Aanya Bahl	Nelson Wiseman
Ryan Woolfrey	Michelle Atkin	Danielle Stella	Cameron Crookston
Melinda Scott	Smaro Kamboureli	Sylvia Bashevkin	Jennifer Jenkins
Yvonne MacNeil	Jerry Plotnick	Sadie Livingstone (DON)	Isabelle Cochelin
Margaret Fulford	Varun Lodaya	Noah Petrie	

Regrets:

Emily Kakouris	Barbara Fischer	Carolyn MacLeod	Naomi Handley
Jim John	Steven Zhu	Ho K. Sung	Elizabeth Legge
Rick Salutin	Dana Seitler	Pia Kleber	Emily Gilbert
Brenda Cossman	Ruth Masuka	Justin To	Sean Mills
Tamara Trojanowska	Thomas Pender	Walid Saleh	Nikki Cesare
Maureen Huang	Muskan Nagra	Sarah Wakefield	Nabil Fancy (CAD)

Officers:

David Klausner	Zehra Ladak		
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Guests:

Lori McIntyre	Brett Lavoie	Emily Sands (Naomi Handley's Designate)	Maureen Smith (Barbara Fischer's Designate)
Dean Melanie Woodin	Steve Baily	Emily Ling	Meena Rambali

Quorum (1/3 of College Council Voting Members) – Met.

WELCOME

1. Motion to approve minutes of the meeting held on October 18, 2019

Motion called by Melinda Scott
Motion seconded by Noah Petrie
Motion Approved unanimously

2. REPORTS

I. Update from the Principal, Donald Ainslie

(Presentation attached – Appendix 1)

- The Principal Designate, Markus Stock, sends his regrets due to travel but is looking forward to starting his new role in January 2020
- The Alumni event held on November 13, 2019 was well attended and successful

University College

- The searches for new directors of Cognitive Science and Health Studies are ongoing; Donald hopes to wrap this up by end of his term as Principal
- John Marshall is finishing his term as Vice-Principal at end of June 2020; Donald and Markus are working on finalizing the membership of a search committee that will start its work in January
- In the summer, UC made a successful submission to the Provost's "Student Spaces Enhancement Funds"
 - Some of the accessibility upgrades of the Quad will now be funded by the Provost (\$300,000); work on finalizing the design and cost is ongoing

Revitalization Updates

- Revitalization & UC Quad (*slides attached*)
 - Contractors should complete the work by end of January, with the move into the spaces occurring in the winter term
 - A poetry wall will be inserted as part of the Croft Chapter House renovation, displaying a line of poetry by Anne Michaels translated into more than 135 languages currently spoken in Toronto
 - Soft opening in the spring; official opening in the fall

Writing Committee

MOTION: To approve changing the name of the 'Creative Writing Committee' to 'Writing Awards Committee'

- Motion had been distributed suitably ahead of time as per constitution

Motion called by Donald Ainslie
Motion seconded by Sylvia Bashevkin
Motion Approved unanimously

- **MOTION: to approve Writing Awards Committee membership for 2019 - 20**

Director, Writing Centre	Jerry Plotnick
College Librarian	Margaret Fulford
4/6 Teaching Staff	Michael Wayne
	Rick Salutin
	Jenny Purtle
	Maureen Fitzgerald
2 undergraduate students (Appointed by UC Lit)	Miranda Desbiens
	Chole Gorman

Motion called by Jerry Plotnick
 Motion seconded by Isabelle Cochelin
 Motion Approved unanimously

Arts and Science

- The new Director of the Munk School is Michael Sabia (former CEO of the Quebec pension fund Caisse de dépôt et placement du Québec (CDPQ))
 - In UofT news it was mentioned that there may be a process to explore whether the Munk School would become a separate faculty
 - Recall that before merging with Munk, SPPG was going to be moving into the Laidlaw wing in the space the UC library is vacating (along with the third floor); after the merger, Munk has a moral right to the space, though UC has repeatedly expressed the need for the users of the Laidlaw wing to be more than tenants
 - Donald has reiterated to the Dean’s office that there must be meaningful discussion on Munk’s use of the UC space in light of its possible separation from A&S

University Issues

- In the summer, a memo was issued about the University launching a review of the College system; in January work will start with these working groups:
 - I) Academic Planning and Academic Change
 - II) Student Experience,
 - III) Recruitment, Admission, and Enrolment Planning
 - IV) Residences
 - V) Resources
 - Each working group is chaired by a Vice-Provost/Vice President; Steering committee overseeing the process
- **Update from Prof. John Marshall (Presentation attached – Appendix 2)**

MOTION: To approve the following curriculum changes for Cognitive Science and Canadian Studies which have been reviewed by the Curriculum Committee Members:

- A change of Cognitive Science to a limited enrolment program
 - The Cognitive of Science program is changing to a limited enrolment program because of increase of enrolment this year
 - Limitation of programs is causing a lot of stress to students
- Retire CDN240H “Italian Canadian Studies” and replace with CDN250H “Italian Canadian Settlement” under Social Sciences and CDN350H “Italian Canadian

Culture and Identity” under Humanities (courses rotated annually, no increase in resourcing)

Motion called by John Marshall
 Motion seconded by Sylvia Bashevkin
 Motion Approved unanimously

▪ **MOTION: to approve Appointments Committee Membership for 2019 – 20**

Vice-Principal	John Marshall
Registrar	Ryan Woolfrey
1 Program Director	Emily Gilbert
4 Teaching Staff	Jarrett Welsh
	VK Preston
	Jesook Song
	Philip Sohm
2 undergraduate students (Appointed by UC Lit)	Ruth Masuka
	Danielle Stella

Motion called by John Marshall
 Motion seconded by Ryan Woolfrey
 Motion Approved unanimously

3. University College Committee Responding to Canada’s Truth and Reconciliation Commission (UC TRC)

(UC TRC Report attached – Appendix 3)

- 2018 College Committee constituted a committee to respond to Canada’s Truth and Reconciliation Commission based on reports made nationally in 2015
- Committee composed of faculty members, administrators, staff members and three students and met 3 times last year to discuss the report

MOTION: The Council endorses the TRC Report and the actions called for within this report should be reviewed by a biennial report to College Council until Council sets up other process to continue the work

Motion called by John Marshall
 Motion seconded by Yvonne MacNeil
 Motion Approved unanimously

II. Update from the Lit, Danielle Stella

- Danielle thanks the committee for inviting the group to the Alumni event; it was a great opportunity for networking
- The online store was used to sell tickets for an event; it was a test run and worked well, also has a delivery option; the online options will now be used for future events
- Council retreat is on with ongoing training exercises
- Winter applications are out and hiring process will start soon
- The Peer Mentorship Program, applications for the mentees are out
- A pilot project called Initiative for Mental Peace and Security (IMPS) has been launched - A Mental Health Mentorship Program has for 1st and 2nd year students
- Event called “Current” will be in January based on a Lecture; forms will be sent out; anyone who wants a topic to be included or a colleague to speak; please complete and submit a form

III. Update from the Chief Administrative Officer, Yvonne MacNeil

Updates

- This month Zehra Ladak took on a new role as Academic HR Officer in Faculty of Arts & Science, Meena Rambali to take on Assistant to the Principal role until end of term
- Cecille Sioulis is returning to work week of Nov 18th, 2019
- The ancillary budget report was prepared; a meeting with the CFO will be held in the coming weeks; budget should be approved in January
- Successful summer business with residence and food
- Food services budget received; the budget included funds for 2020 new café and staffing; meeting will be set up for hiring staff
- The new café, the 'Owlery', will be a public café which should help with cash flow

IV. Update from the Registrar, Ryan Woolfrey

Staffing Updates

- Linda Nauman, Associate Registrar, First Year & Financial Advising, started her new role at Rotman Commerce on October 8th, 2019
- Nancy Prior will be replacing Linda Nauman as Associate Registrar, First Year Experience, on November 17th, 2019
- Jennifer Kirk, UC's On Location Accessibility Advisor, is on a temporary leave this term; Reggie Oey from Accessibility Services joined the UC team as Jennifer's temporary replacement in early October

Graduation Updates

- 137 UC students graduated at the Convocation Ceremony on the morning of November 4th, 2019: 68 Honours Bachelor of Science, 57 Honours Bachelor of Arts, and 12 Bachelor of Commerce; a reception for graduates and families was held in UC Union
- In June 2020, UC Convocation ceremony will be split into two because of increase of the graduating group

Advising Updates

- On October 21st, Front Line and Academic Advisors from the Registrar's Office attended the *Ontario Academic Advising Professionals* (OAAP) conference at the University of Toronto Mississauga
- Associate Registrar, Mily Van attended the 2019 National Academic Advising Association conference in Louisville, Kentucky from October 19-23rd, 2019
- All staff in the Registrar's Office attended and participated in the inaugural Arts & Science Academic Advising Conference on November 6th, 2019
- Advisors at the Registrar's Office continue to see students for one-on-one scheduled appointments as well as weekly drop-in advising times
- Drop-in advising hours continue to be increasingly popular; advisors have seen over 425 students on a one-one-one drop-in basis since September in addition to over 200 scheduled appointments; for the last two weeks leading up to the end of term, the Registrar's Office is holding full day drop-in advising hours
- Main issues for students at this time of the year involve late withdrawal from courses, assistance with securing term work extensions, and petitions for deferred exams
- Financial Aid Advisor is available to help with UofT grant assistance; there has been a cut in OSAP for students; if you know anyone in need of financial help, please direct them to contact the Registrar office

V. Update from UC Advancement, Naomi Handley (Absent)
Report read by Emily Sands

Updates

- The 8th annual Alumni of Influence Gala was held on Wednesday, November 13th, 2019
- Winners expressed gratitude for the opportunity to reengage with the College and to celebrate with student attendees; guests were from the US, one recipient's family travelled all the way from Switzerland to accept the award
- Thanks to Principal Ainslie for his support of the Gala for the past 8 years, also thanks to Markus Stock for hosting Wednesday evening and being so welcoming to the UC alumni community
- Coming up is the UC Alumni Salon Series featuring Ivan Semeniuk, Wind Down (the recognition for UC Book volunteers), Alumni Book Club with Margaret Fulford and the UC Holiday Party
- Fundraising is focused on the recognition of donors to the UC Revitalization project, especially signage of named spaces and the building and conference centre opening; update on the project will be sent to Donors beginning of December
- Thanks to all students who stepped forward to share your stories as part of the annual donor impact report which will be sent to Donors early 2020
- The Spring Direct Mail campaign is being planned; it will focus on how to cultivate Global fluency in students
- A big thank you to Naomi's team, past and present, for their efforts and hard work in creating seamless and top-notch events

VI. Update from the Dean of Students, Melinda Scott

Updates

- It was a busy term with events and activities both in the residences and for commuter students
- The third Student-Faculty Dinner will be held next week; thanks to all faculty members who attended past dinners (without you, the dinners would not have been possible)
- With the exam season coming up, the Residence Dons and the Community Coordinators in the CSC will be offering exam care kits, as well as de-stressing events, and study skills sessions; the dining hall will be opened for late night studying and the residences will begin 24 hour quiet hours
- Students who need to remain on residence during the winter break can apply at the residence office; students who do not apply will need to leave residence 24 hours after last exam
- Applications for Don and Coco position for 2019-2020 will be available before end of term; hiring process will begin in January
- The process will start soon to collect students' feedback on their residence experience through the annual residence survey; the survey will open shortly
- Residence and Food Budgets for 2019-2020 is being prepared; the proposed budget will be presented to the Residence Council early next term and will then be presented at the SARG meeting in February and will be presented to residence council in January
- Melinda is participating on the University's mental health task force; the Task Force released a document summarizing the key themes that were identified through the consultation process with students, staff, and faculty that took place earlier in the term. Everyone is encouraged to review this document and to provide any feedback through the online form or at one of the pop-up feedback stations that will be open on campus. The draft themes and the dates for the pop up stations are available at <https://www.provost.utoronto.ca/committees/task-force-on-student-mental-health/>

4. UTAC and the Art Museum, Donald Ainslie

Background Information

- In has been five years since the two galleries were federated and began operating as the Art Museum
- The Art Museum is going through a strategic planning process following on an external review

Update from UTAC, Barbara Fischer (Absent)

Report read by Maureen Smith

Annual Review

- Since the federation of the Art Museum in 2014, it is time to determine what needs to be done to grow and move forward
- Over the past years, exhibitions continue to demonstrate the capacity to produce critically acclaimed exhibitions that significantly raised the public profile of cultural programming at the University of Toronto
- One exhibition, Kent Monkman's Shame and Prejudice, continues to draw crowds; the event was visited by 65,000 Montrealers; this exhibition will end October 2020
- Increased curricular engagement, last year approximately 400 students participated in class tours and visits
- Looking at ways to get the academic community and the public to the Art Museum is a challenge; a new name and award-winning brand was developed; the location is difficult for community/public to find, e.g., lack of visibility
- Core funding from the university and arts council funding from three levels of government but it is time to develop a program to support exhibition programming and the capital project necessary to meet the challenges of two sites
- The university's Landmark Project offers an opportunity for the two sites to be linked more clearly
- A focus group with students was held November 4th, 2019, 25 students attended, including Sabrina Weinstein from the UC Lit and Arielle Zhevko, Chair of the Hart House Art Committee; also 15 Faculty of Engineering students; together the students offered a view into how the Art Museum is seen or not seen on campus
- An e-survey was developed to invite community participation, via e-blasts and social media; invitation will be sent to the UC community; looking forward to feedback from the UC committee

5. Transforming UC Classrooms by Steve Bailey & Emily Ling (Presentation attached – Appendix 4)

- Using the human-centered design approach, a project started in 2016 to modernize and create a better experience in the classrooms for instructors and well as students
- Instructional space, direct engagement, and "lived" experience is important in a university, both for instructors and students
- This year an Advisory Group was formed for this project because it needs to be driven around the strategic needs of the divisions/departments of the university
- The input from students, stakeholders, facilities & services and partnership with CTSI is also important for this project
- 5,138 seats have been impacted
- Key themes for the experiences people will go through using the human-centered design approach will be: connections: i.e., physical, virtual, inter-personal connections; and recognizing that emotional stakes are central
- Accessibility and inclusivity are central tenants encompassing the above themes
- Design principles were developed
- An email was sent out to get feedback; the feedback received focused on:

- What do people want to improve: lighting, furniture, technology, and fabric repair
- Positive attribute: Outdoor usage – use natural lights (lights and naturals are important features within a classroom), air conditioning, and new furniture
- A main piece to have will be a foundation piece for technology
- UC strives to highlight its heritage; the heritage analyses developed in conjunction with the UC Revitalization will be used to guide the renovations

6. Presentation by Dean Melanie Woodin

- Donald introduced the new Dean of Faculty of Arts & Science, Melanie Woodin, who started the role this Summer
- Dean Woodin attended the UC Alumni of Influence Awards: she was impressed with the entire program
- Currently involved in a very extensive academic planning exercise
- The Faculty was reviewed to see what was done in the last five years and to determine what improvements are needed; the review also helped to identify challenges and opportunities
- In preparing the next academic plan for A&S, there will be a series of consultations involving online surveys, formal submissions from academic departments and student associations, and focus groups
- Identified five strategic priorities where significant advancement can be made:
 - Proposing the development of a Bachelor of Arts & Science
 - Looking to improve student experience both inside and outside of the classroom
 - Pushing boundaries of research success
 - Promoting diversity and accessibility
 - Revising internal hiring processes at the Faculty, in order to increase the diversity of Faculty members to reflect student population
 - Focus on building local and international partnerships with the community
- Additional operational priority:
 - Expanding and improving Faculty capital and infrastructure
- Integrating strategic priorities with four commitments:
 - Calls to action for Truth and Reconciliation Community
 - Sustainability in all facets of operations, inclusion in curriculum
 - Mental health and well-being of students, and of staff and faculty
 - All students to have opportunities for international learning

7. Other Business/Upcoming Events

- Stubbs Lecture - Prof. Paige Dubois, Nov 21st, 2019 4:30-7:00pm at UC140/240
- UC Holiday Party, Dec 4th, 2019 3:30-5:30pm at UC Union
- Hanukkah Party, Dec 9th, 2019 4:00-6:00pm at Jackman Humanities Building

8. Adjournment

Motion called by Isabelle Cochelin
 Motion seconded by Michelle Atkin
 Motion Approved unanimously

Appendix 1

Appendix 2

Appendix 3

Appendix 4