



UNIVERSITY COLLEGE

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College Council | Friday, March 1, 2024 | 1:30-3:30pm | Hybrid: PCCC & Zoom

Present:

Markus Stock	Robert Gibbs	Colleen Dockstader	Ryan Woolfrey
Naeem Ordóñez	Isabelle Cochelin	Yvonne MacNeil	Siobhan O'Flynn
Jennifer Jenkins	Jerry Plotnick	Neha Sultana	Maya Javier
Ryan Cho	Adam Hess	Vikki Visvis	Donald Ainslie
Therese Perucho	John Marshall	Xing Fan	Katherine Hartig
Kristina Co	Sue Ropchan	Florence Narine	Stacy Upton
Sebin Im	William Wynne	Behram Hathi	

Regrets:

Smaro Kamboureli	John Marshall	John Vervaeke	Dana Seitler
Barbara Fischer	Joseph Heath	George Elliott Clarke	Michael Cobb
Seika Boye	Gabrielle Fournier	Kathleen Gallagher	Alnoor Gowani
Margaret Fulford	Leanne de Souza	Walid Saleh	Cameron Miranda-Radbord
Yagmur Yenilmez	Poorvi Sharma	Yasmini Coomar	Divi Gupta
Ary Kwun	Subhi Jha	Casey Conklin	

Officers:

Christina Kramer	Georgia Laidlaw (acting)		
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Guests:

Sobhneek Hothi	Nia Morrison	Karl Abian	Emily Sands
Bonnie Huang	Edith Tumarwe	Gillian Latour	Rebecca Smith
Jonahan Blaize	Oswald Lo	Jennifer Hinton	Danielle Meade

Quorum (1/3 of College Council Voting Members) – Met**WELCOME – Markus Stock****College Council Zoom/Hybrid Protocol**

- If joining virtually via Zoom:
 - Please ensure microphone remains muted unless speaking
 - ‘Raise hand’ function for seconding motions, and signaling comment or question
 - Motions voted upon by using ‘yes’ and ‘no’ buttons, with ‘go slower’ as abstention
 - Chat comments monitored by the Secretary
- If joining in person:
 - Speak into microphone so those joining via Zoom can hear reports and questions

Reading of the Land Acknowledgement, Markus Stock

I wish to acknowledge this land on which the University of Toronto operates. For thousands of years it has been the traditional land of the Huron-Wendat, the Seneca, and the Mississaugas of the Credit. Today, this meeting place is still the home to many Indigenous people from across Turtle Island and we are grateful to have the opportunity to work on this land.

Motion to approve the Minutes of the meeting held on January 26, 2024

Christina Kramer called for a motion to approve the minutes.

Motion called by Markus Stock**Motion seconded by Behram Hathi****Motion Carried**

REPORTS

Update from the Principal, Markus Stock

Matters arising from the Minutes of January 26, 2024:

- Public Health modifications are making its way through Arts & Science and will also be reviewed by the Dalla Lana School of Public Health. Hopefully the Acting Principal will report in the Fall with some with good news.
- Regarding the representation of Course Unions on Council - Council members requested a review of the membership of Course Unions that is Canadian Studies, CogSci and Health Studies on the Council and Curriculum Committee. Having further consultation with the UC Lit, because this might affect a number of Undergraduate students on Council. UC Lit might be open to a By-Law change by which one of the 10 undergraduate seats might be reallocated to make space for the third Course Union representative. The Principal expressed gratitude for this as it would avoid changing the UC Constitution which would have to go through University Governance, whereas By-Law changes can be done within UC. Principal Stock will continue this conversation with incoming UC Lit leadership and if College is comfortable with the change, he will recommend to the Acting Principal to continue the process into the Fall Term.
- Bargaining is on-going with five CUPE Locals on campus. The CAO has a brief update in their report to share.

Updates on Faculty Searches / Academic Appointments:

- Ongoing search for 49% Health Studies: 51% Human Biology (Asst. Professor, Teaching Stream)
- Black Canadian Studies: 51% UC / 49% Transitional Year Programme (Asst Professor, Teaching Stream)
- Professor Dirk Bernhardt-Walther, New Director Cognitive Science, starting July 1, 2024, for five years.
- Ongoing: Appointment of new Director, Canadian Studies
- Thank you to Outgoing Academic Administrators
 - Professor Robert Gibbs, Acting Vice-Principal (2023/24)
 - Professor Siobhan O'Flynn, Interim Director, Canadian Studies Program (2024)
 - Professor John Vervaeke, Director, Cognitive Science Program (2020-2024)
- Ongoing Committees
 - UC Sustainability Committee
 - UC Equity Committee

- Upcoming Events:
W.J. Alexander Lecture in English Literature
Professor Deidre Lynch, Harvard University
Title: The Revolt of the Papers; or Bits and Pieces toward a Feminist Theory of Scrap
Monday, March 11, 2024, 4:30pm
- Convocation – June 21, 2024
 - Two ceremonies plus receptions(s) – 10:00 AM Arts; 2:30 PM Science
 - Please consider attending a ceremony and/or the reception(s)

U of T Budget 2024-2025 Overview

- Principal Stock noted that the financial landscape has been changing for the past few years. Revenue is projected to slow down which has a direct impact to the University. There is some break in this from short-term investment, however costs are rising – compensation increases, revoking Bill 124 has led to increases in compensation in the public sector, and inflation are all factors. It is likely that U of T is entering a phase of less spending power. From a UC perspective, Principal Stock is grateful to have received funding for advising Student Life staffing, and two faculty positions over the last couple of years.
- With regard to Provincial funding, there is a freeze on the operating grant from the Province along with a freeze on domestic tuition, noting that at 20% U of T receives the lowest amount of per-student provincial funding of any publicly funding university in Canada.
- With regard to student related and enrolment related data, the intake for Fall 2023 on the domestic side was very strong. International intakes were slower, and this is projected to continue. There is a slight increase in domestic students planned for next year, but as noted in previous year this is mostly UTSC where there are a number of new programs.
- Undergraduate enrolment has risen a bit and this is due to the fact that retention has been successful, which is worth noting and there has been a lot of work being done at the College in this regard.
- International Enrolment – U of T is in line with our Canadian peers.
- International and Out-of-province Arts & Science Tuition – The percentage increase in tuition fees is slowing down. This is important because international students' tuition at U of T is high compared to other Canadian universities and while other institutions may be increasing international fees, U of T's slowing down increases may be a good practice.
- International Scholarship Programs (International Scholars and Pearson Programs) – U of T is using international scholarship programs to help international students, and to diversify the regions from which international students represent. We've had great success in recruiting students from China historically and more recently the financial support for diversifying the student body and recruitment from other regions has led to more diversity of international students.

- **OSAP Changes and Participation** – With regard to financial support for domestic students, Principal Stock reminded Council that the OSAP rules were changed back in 2019 with the incoming Conservative government in Ontario and that changed the set-up of students receiving OSAP, based on a number of factors including family income. At this point 52% of U of T students are receiving OSAP assistance. U of T is attempting to respond to that with our own programs and funds – endowments on the one side and student aid on the other. U of T is able to help more students than average universities in Ontario. The colleges at U of T play an important role in this and UC is among them with the endowment funds for student support that are brought in by UC Advancement and the Registrars Office from the student awards programs. The average student debt of U of T students receiving OSAP has gone down steadily and noted that the rules have changed and understanding the impact of that will require more investigation.
- **Budget Initiatives** – with regard to University fund allocation, Markus highlighted items that have specific ramifications for the Colleges. Student Success has been identified as a priority. Student Success support and budget highlights for shared services, and infrastructure programs are also potentially beneficial for the all the colleges particularly for IT and security.
- **Risk** – Markus noted that he would consider student housing as a risk item and it is a major concern. He referenced, the new buildings that are either operational now or will be online soon and noted that students from the seven colleges are benefiting from these spaces.

With regard to the federal two-year cap on international student visas, Markus noted that while the government has indicated that this is not geared toward U of T but at colleges who have been overdoing it with international student visas. It is not yet clear how this might affect U of T – one of the unknowns is whether we will be able to accept all of the international students currently budgeted for, so this will be closely watched. This, and some other factors discussed earlier might have effects on the budget going forward, for both the general institution including the Arts & Science budget and be extension, the UC budget.

Q: Siobhan O’Flynn: In terms of projected domestic student enrolment, is that data pre-Quebec tuition hikes?

A: Markus Stock: The prediction is pre-Quebec tuition hikes. We should be able to see the effect over the next couple of months depending on the uptick. McGill has responded now by providing scholarships to Canadian students not from Quebec. If those applicants read their e-mails well, they will realize the sticker price is not as steeply different as it was expected at the beginning. We will have to see how that plays out.

Q: Alnoor Gowani: Ontario announced \$1.3 billion in funding for Ontario universities and colleges. Has anything further about that been communicated to U of T or is there any anticipation as to how much of that might be allocated to U of T?

A: Markus Stock: This amount is for all universities and colleges in Ontario and so should be taken with a grain of salt. How much trickles down to U of T remains to be seen? Some of this funding is geared at universities in financial distress, which is not U of T. Markus believes that while any amount coming our way would be welcome, it isn't likely to be a very important sum. For example, deferred maintenance at UC College is quite high, and whatever comes our way for that would barely make a dent in those costs.

Q: Donald Ainslie: with regard to convocation, he noted that an announcement about honorary degree recipients has been made. Do we have a sense whether any of the recipients with UC relations will be the convocation speaker?

A: Markus Stock: Sara Polley will be one and there is a least one more where a UC connection can be made. Markus is almost certain that because the morning convocation will be with Trinity, and they have a very high-powered Trinity person on that list (who will participate in the morning). What will happen in this regard for the afternoon is still unknown.

Q: Ryan Cho – regarding the graph that showed U of T spending power will be slowing over time, what kind of impacts will that have on students, if any?

A: Markus Stock – it's too early to tell. The graph that you reference indicating the spending power will decrease revenue projections not being as high as they used to be, and what that means is unclear. Certainly, the student experience is important only because we rely so much on tuition and fees from students, and so it would be important to keep high standards for students' experience. As for the rest, it's too early to tell.

Updates from the UC Literary & Athletics Society, Neha Sultana

- **The Spirit and Social Commission, with support from Formals, Equity, and the UC Lit Representatives put together some Valentine's Day programming**
 - Cupid's Cookies: a UC Valentine matchmaking event held on February 9th from 6-9pm in the JCR, providing platonic and romantic matchmaking activities for 40+ participants.
 - Candy Grams for Valentine's Day: Students placed orders for candy grams, carnations or combination options including custom messages through the UC Lit's square site. This initiative sold out.
 - The UC Lit's Sustainability Committee has partnered with student-led sustainability units from Victoria College, Trinity and Innis to host an inter-college sustainability conference to be held on March 17th, 2024. Projected attendance of 30-35 participants.
- **Administrative Updates**
 - Hiring for 2024 UC Orientation Co-Chair positions are still underway. Applications were open from Jan. 9th – Jan. 21st, 2024. The interview and

application processes are currently in progress for Co-chair candidates. We hope to have our new OCs hired in the coming weeks.

- Applications for the 2024 UC Orientation Executive positions have also been opened. Students will be able to submit their applications until March 3rd, but this deadline may be extended based on engagement. All executive positions are currently available – this has been promoted via social media.
- Graduation photoshoots for students unable to take their grad photos during the sessions in January – sign-ups for the March shoot are still open.
- **UC Lit Elections**
 - Nominations for both UC Lit Executive and Representative Elections are currently open. For the Executive elections, all three core executive positions, alongside all commissioner positions are available.
 - The nomination period is from February 17th to March 2nd, with the campaigning period from March 4th – 11th, and the voting period from March 12th – 14th.
 - For Representative elections, all representative positions minus the five first-year representative positions are available.
 - The nomination period also opened February 17th, but will remain open until March 17TH, with the campaigning period from March 18th – 26th, and the voting period from March 26th – 28th.
- **Fireball 2024 cancelation**
 - This has been due to ongoing issues receiving funding from the University, and linked to the continuously delayed completion of our audits that could not be resolved despite the ongoing efforts of the Core Executives over the past 10 months.
 - To mitigate this issue, the Lit initially decided to postpone the Fireball from February to March 2024, unfortunately however, funding was not made available in time.
 - A formal statement will be released on the UC Lit socials in the coming weeks with a more detailed explanation.

Update from Chief Administrative Officer, Yvonne MacNeil

HR/CUPE Negotiations

The University is in collective bargaining with five CUPE Units: 3901 Unit 1 – TA's, invigilators, and Cis; 3902 Unit 5 – Postdoctoral Fellows; 3261 Full Time and Part and Casuals – services workers, caretakers, grounds, drivers, cafeteria workers and cooks, and 3261-89 Chestnut – hospitality workers and 89 Chestnut.

- Each unit has either held votes and received strike mandates or are in the process of holding votes. The earliest legal strike date on March 4, 12:01am. This does not mean that they will automatically strike at that time, they can continue to bargain.
- Reports from HR are that bargaining negotiations continue to reach agreements, and they are hopeful that we will reach this goal. However, we will continue to prepare for possible strikes.
- For our ancillary operations, we have backup plans in place for food services and caretaking in the event of a strike to ensure our students are taken care of.

Construction Updates

- The Laidlaw project is moving along. Currently finishing up the asbestos abatement and will start to mobilize construction groups in the next few weeks.
- The Landmark project has now been completed except for the parking garage which they will continue to work on throughout the Fall.

Financials

- **Operating Budget**
 - We are working on our operating budget process with FAS for 2024-2025 budget year but currently we have not received our target budget number for 2024-2025. We are meeting with unit directors to pull together our expense projections.
 - We have seen considerable increase in space rental/AV fees for the new spaces, and we are looking at the income from Fall/Winter to estimate what we should be expecting year over year.
 - Out OTO Teaching funding has stabilized at around \$250K per year from the Faculty.
 - Our expenses appear to be on target this year, however, we are now in the last two months of the fiscal year, and we receive many of our university-wide costs during these two months.
 - We have managed to make some upgrades to our office/meeting spaces as well as upgrades to computers for staff and faculty this past year. With new spaces and furniture, we also upgraded many spaces to higher grade IT wiring.
 - The recovery from trusts designated to our programs/admin budgets remains around the same level annually at \$250K.
 - Ancillary O/H support has comes back as the ancillaries are doing well, and we have been able to resume our \$150K transfer in support of the college.
 - Other Discretionary Funds we draw upon to break even at year end will not be debited until we are closer to April 30, so we can minimize using these funds as much as possible.
- **Ancillary Operations: Residence Net Income/Unrestricted Surplus Deficit**

- Recovery from the pandemic has been difficult for all ancillary operations on campus. Our Residence Operation ended year 2022/23 in a positive position of \$613K. Less than we had budgeted for due to some unexpected major maintenance, as well as removing some rooms from the inventory to enable repairs and upgrades that had been put off during the recovery period. Forecast for year end 23/24 is \$896K and budgeting a \$1.4M net income for 24/25.
 - We ended 2022/23 year with capital reserves of 4700K, operating reserves of \$580K and unrestricted surplus of \$465K. We are forecasting for 23/24 Capital reserve of \$700K, Operating reserve of \$639K and unrestricted surplus of \$1.3M.
 - Long range budgeting to 28/29 we anticipate the capital reserves at \$2.7M, operating reserves at \$703M, and unrestricted surplus at \$7.4M.
- **Food Services Net Income/Unrestricted Surplus Deficit**
 - Recovery from the pandemic is more difficult for food services as it relies heavily on having full capacity in residence, catering and cash sales. All of which was at an all-time low during the pandemic. We are seeing recovery, although slower this past year than we anticipated due to the rise in inflation and food costs.
 - We ended 2022/23 with a deficit of \$323K. We have forecasted a net loss for 23/24 of \$142K, however we were very conservative in our forecasting for cash sales and catering. This budget is submitted in October/November, and we have since seen a substantial rise in these income streams in the Fall/Winter semester as the new spaces have become very busy and in much demand across campus. With a Net income budget for 24/25 of \$439K, from a budgeted deficit of \$1.3M in 2021/22, we see our recovery moving forward.
 - Unrestricted surplus/deficit continues to be a challenge, but we forecast a recovery starting in 24/25 to a break-even in 28/29. We anticipate that this budget year will give us a gauge as to what we can expect with the increase in catering due to new spaces.
 - We have seen a major increase in our catering since Fall of 2023 into winter of 2024. We will use this coming year to create a benchmark for budgeting of the events and cash income and perhaps on next year's round our outlook for Unrestricted funds will look better.

Q: Sobneek Hothi – Understanding that food services operates at a deficit, but given the increased volume at the Owlery Café, is there any room for pricing reduction for students?

A: Yvonne MacNeil – The Owlery operates differently than the rest of food services as it's not attached to the residences, so it doesn't run only on student sales but the UC Community as a whole. And there are two people working over two shifts required to the café. We will have to wait for the end of year to see if we are covering costs. While the café is busy now, it only started to pick up in mid-October and since January 2024. The

business model for the Owlery is more like that of Second Cup than the dining halls where students are using their food plan.

Update from the Registrar, Ryan Woolfrey

Program & Summer Course Enrolment

- Program Enrolment opens for students today
- The AARO ran information sessions for the first-year students on choosing and enrolling in programs of study on February 16 & 24; these information sessions were followed by small groups advising sessions and facilitated by academic advisors.
- Program Exploration Days in Arts & Science took place on February 28 & 29 in Sid Smith, and all Academic Advisors from the AARO participated in these events.
- Summer enrolment begins today; the first day of classes in the Summer Session is May 6.
- While the majority of summer courses are being delivered in person, approximately 30% of summer course sections are available to students either partially or fully online.

June Convocation

- 956 students have requested to graduate at the 2024 June Convocation Ceremonies by the January 31 application deadline.
- Faculty are invited and highly encouraged to join the academic processions.
- UC has two Convocation Ceremonies this year, both taking place on June 21.
- UC Advancement and the AARO will soon be planning a reception to be held throughout the day to celebrate our new alumni.

Scholarship & Financial Aid Updates

- New for 2024-25, students who apply for UTAPS through the Need Navigator application this spring will provide a minimum guaranteed grant amount prior to the start of the academic year, allowing students to better plan their finances before arriving at U of T. Communications will be going out to students shortly and continue regularly.
- Admissions scholarship offers are being issued to newly admitted students in each round of our admission cycle.
- The Scholarship Committee will be meeting over the next few months to adjudicate and select recipients for Leadership, Travel, and Graduating Year Awards.
- Four out of 18 National Scholarship Finalists who will be admitted to Arts & Science in September 2024 have selected UC as their first-choice college.
 - Interviews to select winners will be conducted in March.
 - National Scholarship winners will receive a scholarship which covers full tuition and residence for all four years of study.

- All National Scholarship finalists are guaranteed to at least receive U of T's Arbor Award, which is valued at \$7,500 in first year and \$1,500 in each of the next three years.

Staffing/Operational Updates

- Angela Hansen, one of the AARO's Front Line Advisors, announced her retirement from U of T effective June 30, 2024. Angela has been with U of T since 2005 and has been an integral part of the team in the AARO since 2011. A retirement celebration for Angela will be planned for the spring.
- The Recruitment Process for Angela's replacement will begin later in the spring as well.
- All staff in the AARO participated in the Registrarial Professional Development Day on February 21. This event was hosted by the University Registrar's Office and the Office of the Vice-Provost, Strategic Enrolment Management, and was a great opportunity to receive updates from these areas and connect with our colleagues across campus.

Update from UC Advancement, Adam Hess

Development

- Tonight's event: Words of Appreciation – celebrates and acknowledges support from donors to the Alcove of the UC Library.
- Identifying and planning strategy to support UC's funding priorities which include Student Support and projects/programs to further develop UC spaces.
- Markus Stock made a trip to Vancouver over the weekend to meet with UC/FAs alum(cultivating opportunities for UC Donors).

Update from the Dean of Students, Naeem Ordóñez

Residences

- Applications for returning students and summer students opened on Tuesday, February 20th. UC Students in additional residences are eligible to apply as returners for this year only.
- Fall/Winter 2023/24 move out is scheduled for May 1st, 2024.
- Summer Residence move in is scheduled for May 5th, 2024 and the end of summer session for residences is August 17th.
- Anticipating a busy summer residence operation with students, small groups and conferences and two large groups are scheduled to stay with us June through early August.
- Fall 2024 move-in is scheduled for Sunday, August 25th.
- "Discover Your Program" event took place yesterday evening supporting students to navigate their academic path and help frame some important decisions for them. Many

thanks to Rebecca, Residence and Program Dons, many student volunteers and Nancy from the AARO for giving up their evening to deliver this program.

Student Engagement/Life:

- Connor Oswald started in the role of Student Life Coordinator on February 26th. Connor's first projects will be to steer the end of year phase of the Career Mentorship Program cycle and coordinating the Student Leadership Awards in April.
- Student Leadership Award nominations are open. The Awards ceremony is scheduled for April 4th.
- Black Student Orientation recruitment of the student Coordinator is concluding. The facilitation and guidance of this program rotates among the 3 constituent colleges – this coming Orientation season will mark UC's turn to take on this role.
- The Uconnect Student Leadership Conference was held on January 27th and was a success. Many thanks to Emily, one of our work study students, and her UConnect planning team of student leaders and student volunteers that coordinated and ensured the program was successful and beneficial to students - all of whom are at different stages in their leadership journeys.
- The STRIVE program launched on February 8th. STRIVE is a pilot intervention program to support UC students who are either on academic probation or deemed at risk in terms of their academic progress. I'm Grateful to Mandy and Jared on my team for developing and guiding this program and being thoughtful about how it is set up. I particularly want to thank our critical partnerships and the support for the program from Ryan and his team at the AARO, Jerry and his team at UC Writing Centre and our partners centrally at Academic Success.
- We held a student/faculty dinner in Bissell House for third year students last night. I want to thank Professors Boye and Kamboureli as well as Principal Stock for being there to engage with students and thank Jonathan, Jennifer, and Katherine on my team for being in attendance to coordinate and support the event. Many thanks to Chef Mike and his team for continuing to be supportive of these engagement programs by providing delicious food that is really important to our students.

Update from the Vice-Principal, Robert Gibbs

Announcements

- Barker-Fairley event with Ange Loft, "Carrying Patterns", UC Helen Gardiner Phelan Playhouse, May 12 – 2:00 – 4:00 pm. An open studio even ton indigenous pottery and migration.
- UC Postering: Thursday, April 4th in the Clark Reading Room
Health Studies Postering: April 4th in the Clark Reading Room

- Appointments committee for membership in the college: Meeting later this month, Nominations due next Friday, March 8th.
- New Director for Cognitive Science Program (July 1st): Dirk Bernhardt-Walther

Expressions of Thanks

- Professor John Vervaeke, who led the Cognitive Science Program (July 2020 to June 2024). A long-time member of the program and guided it through and out of pandemic times, with remarkable focus on student learning.
- Professor Siobhan O’Flynn – interim director of Canadian Studies this winter.
- Members of the Senior Management team, especially Principal Markus Stock
- Danielle Meade and Jesse Chen for their amazing knowledge, generosity and guidance
- Khamla Sengthavy, who has administered with patience and a kind sense of humour about it all.
- Members of the council and college

Comment: A suggestion from Sobhneek Hothi was made regarding the Health Studies poster fair. It was noted that students work hard all year for this event, and it would be beneficial if UC could fund independent Health Studies' poster fairs for students to celebrate their accomplishments with supervisors and faculty. Additionally, Sobhneek proposed that UC allocates funds for professionally printed posters for groups, instead of using limited options at Robarts. He noted that planning this in advance can be cost-effective and allow students to take pride in their work.¹

GUEST PRESENTATION: Scott Hendershot, Senior Manager, Sustainability Office

Markus Stock briefly introduced Scott to Council, and thanked him for joining the meeting today.

Scott thanked Markus for the introduction and for the opportunity to speak to UC Council to discuss work that the University of Toronto has been doing, and the influence this organization has not only in Toronto but across the globe. Scott proceeded to speak from his presentation “Sustainability, we’re just getting started...” and answered questions.

Q&A:

Q: Siobhan O’Flynn – question regard tree planting – has there been any kind of tree assessment in terms of hardiness/vulnerability of the trees on the widening University grounds because with the question of planting, for climate change which now is in some cities in the U.S. for Zone 6

¹ Note that a comment amendment was approved by motion at the College Council meeting on January 31, 2025.

opposed for Zone 4 because there are trees for our zone which may not survive may nor survive higher temperatures. Noting that the City of Toronto is not engaged yet on this type of longitudinal planting, but is that something under consideration in the University's plan?

A: Scott H. – With respect to this particular project, he can advise that Daniella on their Advisory Committee in Forestry has done assessments in the past on this campus as well as UTM and UTSC, but he isn't sure how deep they've gone into it. But from isolating this project which was more about using a small piece of land for testing purposes. He noted that we can't plant our way out of the climate problem.

C: Yvonne MacNeil – New vs. Old for retrofitting noted that we have three residences that we would offer up for any retrofits you would like to try. Noted that we have a new Events Team managing all of our event spaces and we will be making use of the Leaderboard - why not make this a challenge across the University? Wondering about setting up tours of the mechanical space, noting that there were people in the College that were interested.

A: With respect to the events question, Scott noted that the whole point of the Leaderboard was to create that sort of friendly competition, but there is more there that we can do, and advised that they have just hired Sustainability Coordinator who is focused on outreach and engagement, and everyone can expect to see a little more of us out there in the faces of students, staff, and faculty to promote that sort of engagement. With respect to tours, he noted there are two windows that as you look into the mechanical room, when you're walking to your car, and when you look into the massive mechanical room and get a sense of what's going on there. Scott also announced that where those two windows are, two consultants have just been hired to create an informational display for that area, so that everyone who walks by that space will get a better understanding of what they're walking into. Additionally, there is support for having an actual classroom inside the mechanical room and there is space for it, but a better understanding of the noise level and how disruptive that might be is a consideration. The main aisleway when you walk into the garage from the pavilion, Scott is sure will be used for a lot of tours.

Q: Alnoor Gowani – can you provide insight into how the carbon emissions were calculated for 2023?

A: With respect to the campus, Scott advised that they have very good data on all our buildings and central steam plant, as well as our electricity grid so you can imagine that from a metering perspective natural gas and electricity both have carbon intensity (natural gas much higher) so we have very good data across this campus on all of our usage so at the end of the day they only way we can produce carbon that we take natural gas and burn it, or buy electricity from the grid. Part of the Sustainability Office and our Utilities Group as part of Facilities and Services do, is to monitor everything that we use. Can we do a better job at displaying that information for everyone including yourselves, the public and U of T staff and faculty – absolutely. One of the projects we're working on is energy dashboards to have better visibility for everybody so that

waling into any building you can have a sense of how much energy is being used, or conversely if you have solar roof, how much energy is that generating when the sun is out or not. So, while we have very good energy data, we need to work on best ways to share that information.

Q: John Marshall – what can be done with a building like this, one of the oldest buildings on campus, with single glazed windows?

A: Scott advised it's a good question and challenge. Obviously, retrofits would be a great help to keep the façade the way it is, to improve the windows - there's lots of potential technologies we could use in buildings like this however it's a big challenge. There are no direct answers other than temperature control, automation of the systems that could do heating in these buildings, turning off lights is about all we can do now. But they are constantly prioritizing all of our buildings to get retrofits to provide better tools for you.

OTHER BUSINESS

There was no other business.

MEETING ADJOURNED (3:40pm)